### Barnsley's new approach – moving towards 'doing with' our communities

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## Why did we need a new approach in 2013?

- Response to reducing budgets complete re-think rather than 'tweaking' the edges
- Wanted to change the relationship with the communities we serve – shift from 'doing for' to 'doing with'
- Push on community engagement in decision making & involvement through volunteering
- Modernise the traditional role of the Council for the 21<sup>st</sup> century – bringing in new local partners
- A new community leadership role for elected members





## What do our Area arrangements look like?

- 6 Area Councils comprising ward councillors with £100K per ward from core budgets 'top sliced'
- 19 Ward Alliances comprising councillors, community groups & local partners with £10K budget to increase community involvement
- 19 Neighbourhood Networks run by host voluntary organisations – virtual group of groups to maximise joint working

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AREA GOVERNANCE ARRANGEMENTS



## What roles do our Area Councils have?

- Identify local priorities from research datasets & consultation results
- Design & commission a range of projects to tackle identified priorities – from local/nontraditional organisations where possible
- Performance management of commissioned projects to ensure full local impact
- Local 'Check & Challenge' role with mainstream services





#### How were local priorities decided?

Series of workshop with Area Councils to look at:

- Wide range of datasets although sometimes difficult to get down to ward level
- Community consultation results
- Local priorities set by Ward Alliances
- 'Expert advice' from range of partners
- Small working groups to design project outlines & tender specifications for approval by Area Council





# What did we commission to meet our local priorities?

Each Area commissioned very different projects to meet local needs

Examples from South Area include:

- Advice & debt services
- Tidy Team
- Summer Internship
- Environmental Enforcement
- Courses for Local Businesses





#### Our Ward Alliances & volunteering

- Since 2013, 19 Ward Alliances have funded 1609 projects ranging from Sloppy Slippers to Community Gardens
- In 2016/17 31,000 volunteer hours were given at a financial value of £366,000 – a social return of £11.80 for every £1 invested
- 'Love Where You Live' is our volunteer 'brand'
- 6 small Area Teams support development of new & existing community groups, including range of funding applications





### How's it going?

Some fantastic project successes:

- Advice Services have brought in £2m of benefits/pensions & managed £2m of debt with a SROI of £28 for every £1 put in
- Tidy Team have completed 900 projects with 152 groups/schools & 163 businesses & recruited over 500 new volunteers
- Enforcement have issued over 2,000 tickets for littering, dog fouling & parking
- Over 80 Y10 students completed 2 week Internship programme in summer holidays





### Other successes

- Elected members much more involved in decision making & acting as community leaders
- Early SROI analysis suggests that local commissioning offers higher levels of social impact/value
- Commissioning for higher quality & social value now being rolled out across wider council
- Higher levels of local spend (averaging 90% against BMBC average of under 40%) & use of local VCS/private sector businesses helping to keep money in the local economy





### Remaining challenges!

- Area Council 'Check & Challenge' role still problematic
- Some councillors still finding more strategic role difficult – although much progress has been made
- Issues around displacement where Area Councils are funding services
- Under-developed VCS & private sector means extensive market development needed
- Difficult to recruit volunteers in a traditionally 'owt for nowt' culture
- Area Council budgets 'top-sliced' which can create tensions with other departments





### So What's next for Barnsley?

- Review of priorities & into next rounds of commissioning – funding in place to 2020?
- Cannier use of Area Council budgets
  as match for external funding
- Market development & support to smaller organisations to ready them to bid for work
- Using our experience to help the wider Council to commission more confidently around Social Value
- Continue to build capacity in the Ward Alliances & groups – particularly to lever in more external funding
- Building volunteering & the idea of 'doing with' - as the way we all do business



